

2020  
**SAFETECH**  
*Synergy*

Elevating **QHSE** with Industry Best **Technology!**  
Presented by ITRAK

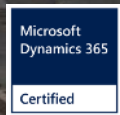
Thursday, May 28 11:15 AM (MST)

# SECURE ENERGY: Implementing Competency



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# INTRODUCTIONS – The Presenter



**Kevin Collins**

Business Tools Analyst

**SECURE  
ENERGY**

# AGENDA

01

Review of Implementation  
Tips from Last Year

02

Why Modernize Competency  
– Importance to SECURE

03

Pre-Project Activities  
(Foundation & Due Diligence)

04

Discovery & Partnership with  
NeoSystems ITRAK

05

Implementation Strategy  
– What was Implemented – The Value

06

The Future  
Q&A

# INTRODUCTIONS – The Organization

## **VISION** *WHAT*

Do midstream differently

## **PURPOSE** *WHY*

Deliver energy to the world so people and communities thrive

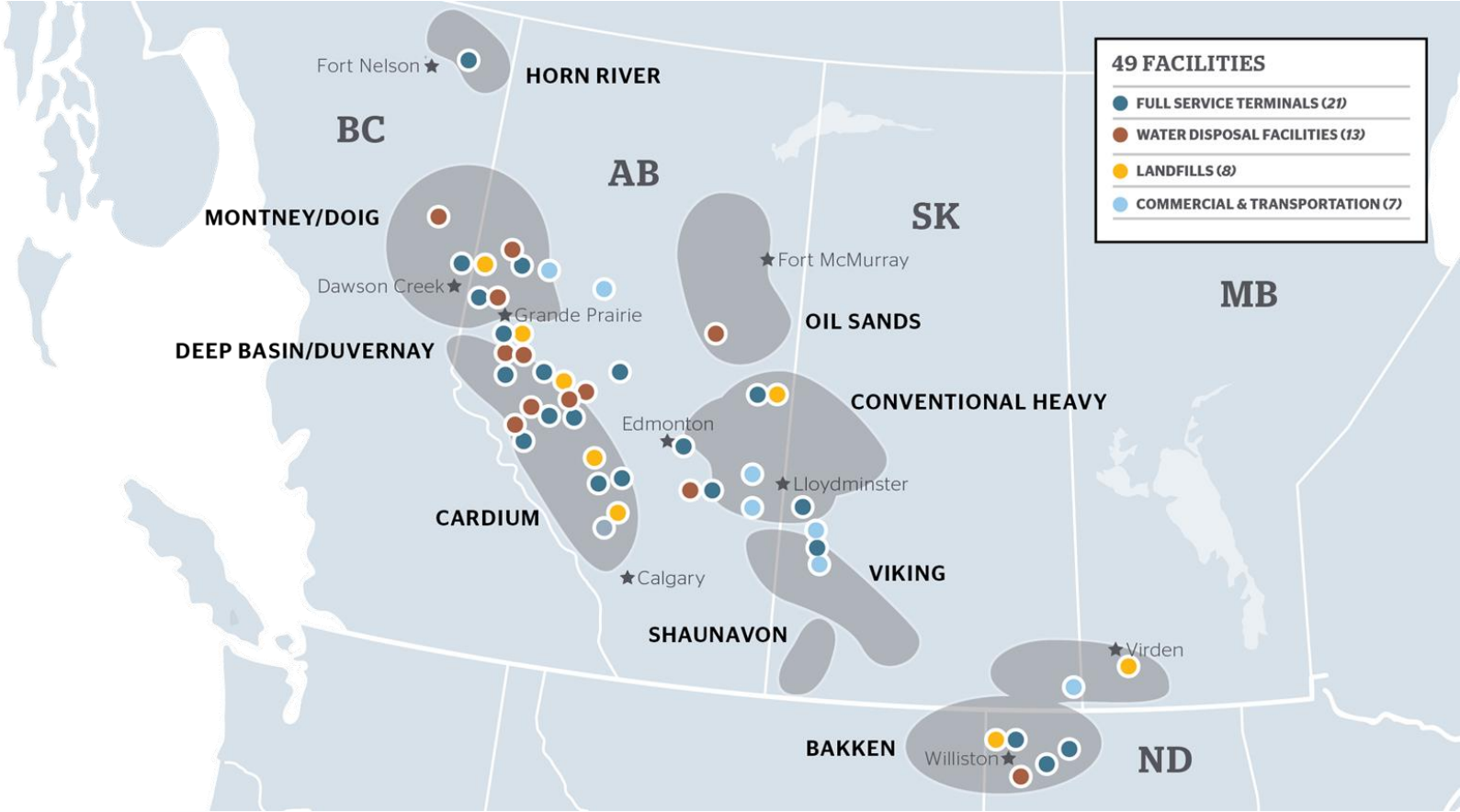
## **MISSION** *HOW*

To help our customers by challenging what's possible

**SECURE  
ENERGY**



# INTRODUCTIONS – The Organization



# 1 – Implementation Tips Review

## 5 Tips for a Successful Implementation

1. PLAN → DEVELOP → IMPLEMENT
2. Stakeholder Engagement – Let the Business Take the Wheel
3. Keep it Simple for the End User
4. Less is More – Take the First Logical Step
5. Train → Coach → Audit → Re-train

## 2 Keys to Sustainable Management

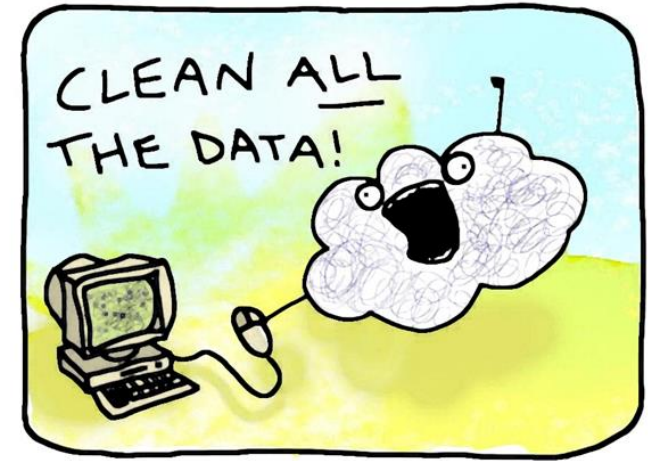
1. Governance – Accountability & Change Management
2. Reporting – Get the Data to Operations



# 1 – Implementation Tips Review

## 6 Recommendations for Clean Data

1. No Free Enter
2. Mandatory Fields
3. Only Include Critical Fields
4. Master Data
5. Mutually Exclusive Term Sets
6. Keep It Intuitive – Or – Provide Clear Instruction



# 2 – Why Modernize Competency – 5 Reasons

- 1. Aligned with Long-term Corporate Strategy
- 2. Go Home Safe: Reduce Risk to SECURE Operations
- 3. Foundation of Talent: Promote Growth of SECURE Employees
- 4. Optimize Business Tools: Efficiency

	Objective	Initiative
Learning & Growth	> Foundation of Talent	<ul style="list-style-type: none"><li>• Manager coaching for consistent employee development (PDPs, job descriptions, goal setting, recognition)</li><li>• Expand and evolve competency development (SSW) to all operator and administrator roles</li><li>• Refresh customer service training (key sales roles: field sales, administrators, operators)</li></ul>
	> Go Home Safe	<ul style="list-style-type: none"><li>• Maintain safety momentum - COR, advisor and GM driven continuous improvement plan</li></ul>
	> Optimize Business Tools	<ul style="list-style-type: none"><li>• Program development, rollout and maintenance process - documented, published</li></ul>



## 2 – Why Modernize Competency

5. These guys asked for it!



## 2 – Why Modernize Competency

### Issues with the Existing Program

- Hardcopy Records
- No Reporting / Auditability
- No Accountability
- No Standardization
  - Task List
  - Risk Ranking – Critical Tasks
  - Sign-off
- Resourcing & Growth
- Misnamed (Short Service Worker)



## 2 – Why Modernize Competency

### Issues with the Existing Program

- Hardcopy Records →
  - No Reporting / Auditability →
  - No Accountability →
  - No Standardization →
    - Task List
    - Risk Ranking – Critical Tasks
    - Sign-off
  - Resourcing & Growth →
  - Misnamed (Short Service Worker) →
- TIP: Reporting – Get the data back in Operations' Hands**
- TIP: Governance – Accountability**
- TIP: Master Data**
- TIP: Train, Coach, Audit, Retrain**
- TIP: Keep it Intuitive**

## 2 – Why Modernize Competency

Training & Competency is the **Foundation** of any Great Safety Program

A **Competent** Employee = A **Safe** Employee = An **Efficient** Employee

### 3 – Pre-Project Activities - Foundation

Original Scope:



Actual Scope:



### 3 – Pre-Project Activities - Foundation

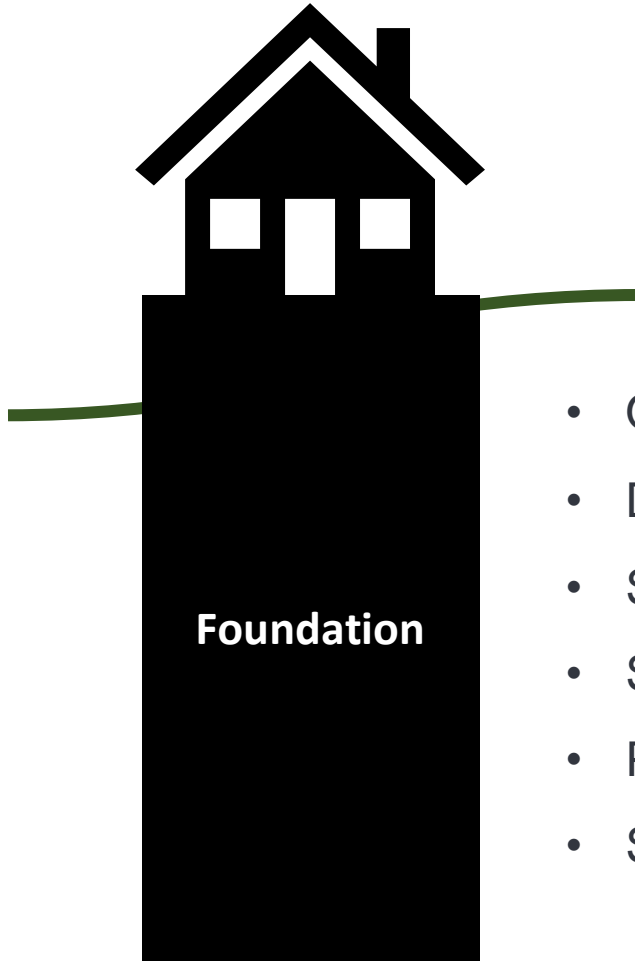
Original Scope:



Actual Scope:



### 3 – Pre-Project Activities - Foundation



TIP: PLAN → DEVELOP → IMPLEMENT

- Ownership / Accountability / Resourcing (Governance)
- Defined Process (Current State vs. The Ideal)
- Standardized Task List – Competencies
- Standardized Training Matrix - Training
- Procedure Risk Assessment Framework
- Standardized H&S Nomenclature



# 3 – Pre-Project Activities – Due Diligence

**How do we know our trainers (Lead Operators) are competent?**

- We didn't!

**Where do we draw the line?**

**Operator** assessed by: **Lead Operator**

**Lead Operator** assessed by: **Facility Manager**

**Facility Manager** assessed by: **General Manager**

**General Manager** assessed by: **VP of Operations...**

Pretty soon our **COO** is being assessed by our **CEO**

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TIP: Less is More – Take the First Logical Step

# 3 – Pre-Project Activities – Due Diligence

## How do we know our trainers (Lead Operators) are competent?

- We didn't! – Now we do!

We developed a process by which our Operations Support Advisors & Safety Advisors Teams visited every site to:

1. Re-train all Lead Operator on how to do a proper Competency Assessment
2. Assess the existing hardcopy competency records at the facility.
3. Perform a checklist style assessment to identify training gaps & non-competent trainers.

Competency - Lead Operator Training & Assessment Record				
Operator Name		Facility		
Ops Support and/or Field Safety Advisor Name		Date		
Training				
Competency Assessment (formerly JTO) Training complete?				<input type="checkbox"/>
Assessment				
A - Critical Task Walkthrough (Tabletop)				
Task Name	Communicate Steps	Identify Hazards	Identify Controls	Notes
	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	

## 4 – Discovery & Partnership w/ NeoSystems

BI Dashboards

Single Sign-on

Multiple Form Categories

Cloud Migration

Rename the “Next” Button

Confidentiality

Excel <-> CRM Data Pull / Rewrite

Azure Data Replication

Capital Projects Custom Tool



SAFETY & COMPLIANCE SOFTWARE



# 4 – Discovery & Partnership w/ NeoSystems

Don't make the business fit the tool, make the tool fit the business.

Activities

Forms

Training

Procedures

Competency

Team

Employee info for All Employees ▾ for Reporting Team ▾

Form Tasks

Training

Competency

Objectives

Form Approvals

Tasks

## Development Items - Specifically for SECURE TRAC

- Reporting Teams
- SECURE Specific Task #
- Process Area & Sub Process Area Fields
- Critical Task Assignment & Recertification frequency automated via risk
- Changes to all standard views
- Automatic Approval of Training Records

# 5 – Implementation - Strategy

## Training

### Sessions

- On-site Competency Assessment Training
- Microsoft Teams ITRAK & TRAC Program Training

### Material in Place

- Schoox Module 1 – Operator Training
- Schoox Module 2 – Assessor Training
- TRAC Training Manual
- TRAC Training PPT
- Competency Assessment Guide
- Task Rename Look-up tool

## Phased Approach

### Phase 1 – Awareness & Assessment

- Awareness Module on our LMS (Schoox)
- Lead Operator Assessment
- Competency Assessment Training
- SSW Record Assessment

### Pilot

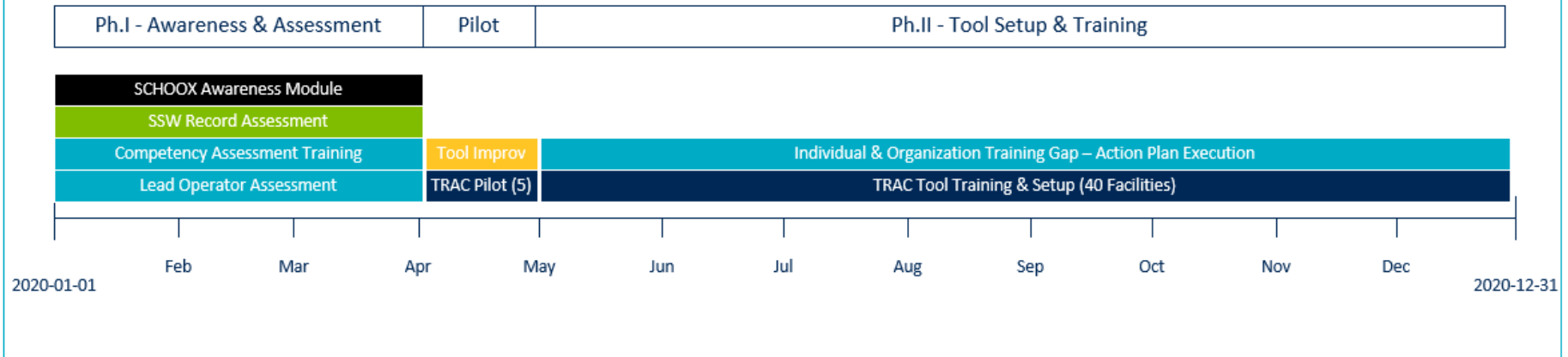
- Tool Setup & Training @ 5 different facilities.
- Feedback & Tool Improvement

### Phase 2 – Full Implementation

- Tool Setup & Training @ 40 facilities
- Lead Assessment Action Plan Execution

# 5 – Implementation - Schedule

## Implementation Strategy & Schedule



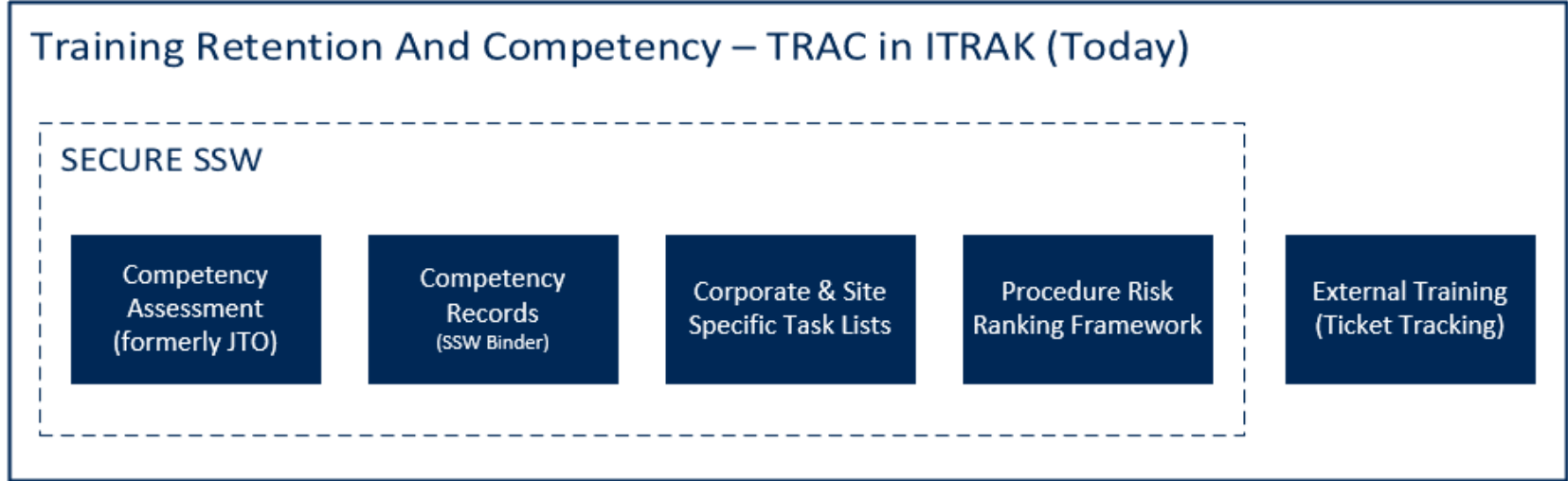
TIP: PLAN → DEVELOP → IMPLEMENT

TIP: Stakeholder Engagement – Let the Business Take the Wheel

TIP: Train → Coach → Audit → Re-train

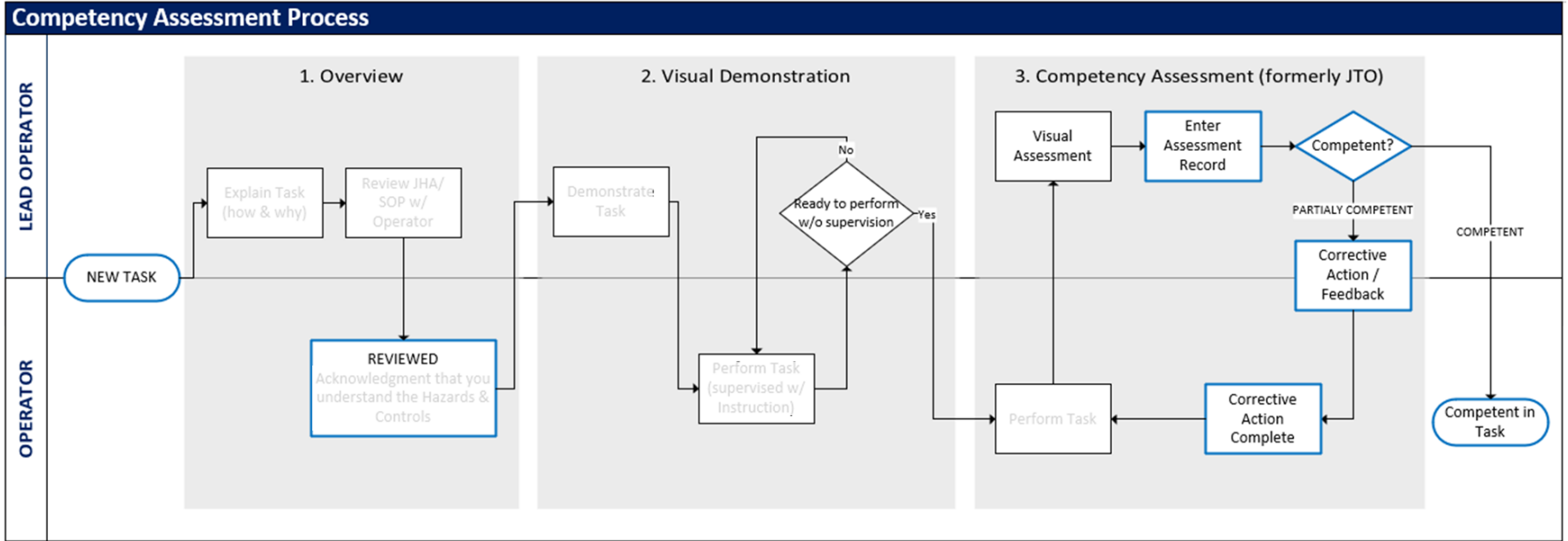


## 5 – Implementation – What was Implemented



TIP: Less is More – Take the First Logical Step

# 5 – Implementation – What was Implemented



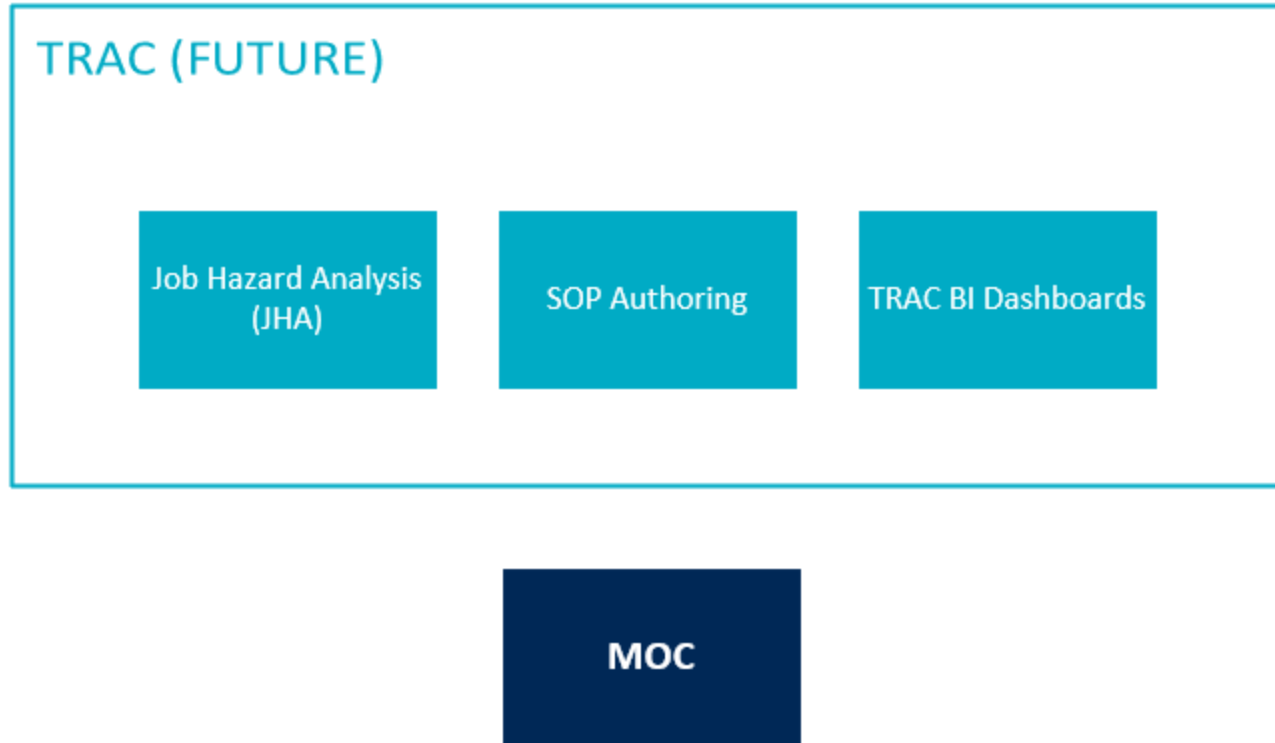
TIP: Keep it Simple for the End User

# 5 – Implementation – The Value

Immediate Value	
Increased Efficiency	Operators can focus on the actual training rather than the administration of it.
Increased Accountability	Roles are defined, and data is available to hold ourselves and each other accountable
Increased Auditability	All training and competency data is available to anyone at SECURE within seconds
Decreased Support Required	Automation of controls and intuitive user interface means OSA / FSA need to spend less time auditing, training and coaching.

Future Value	
Increased Technical Competence	<ul style="list-style-type: none"><li>• Reduction in workplace incidents</li><li>• Increase in facility throughput</li></ul>
Targeted Training for Facilities & Support Teams	
Reduced Overall risk to SECURE	<ul style="list-style-type: none"><li>• Safety</li><li>• Regulatory</li><li>• Reputational</li><li>• Financial</li></ul>

## 6 – THE FUTURE



**SECURE  
ENERGY**





2020

# SAFETECH *Synergy*

Elevating **QHSE** with Industry Best **Technology**  
Presented by I T R  $\wedge$  K



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